For The Period July 1, 2004 Through June 30, 2005



CRIT LUALLEN AUDITOR OF PUBLIC ACCOUNTS

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July 7, 2006

Reecie Stagnolia, Associate Vice President Kentucky Adult Education Council on Postsecondary Education 1024 Capital Center Drive, Suite 250 Frankfort, KY 40601

Jayne Crisp, Executive Director West Kentucky Educational Cooperative 420 Wells Hall Murray, KY 42071

Re: Adult Education Grants

Dear Mr. Stagnolia and Ms. Crisp:

This report contains the results of the performance audit of West Kentucky Educational Cooperative's administration of Graves County's Adult Education Grant for the fiscal year ending June 30, 2005. The Council on Postsecondary Education and Kentucky Adult Education contracted with us to conduct performance audits of selected local adult education providers. This report represents our findings, recommendations, and the provider's responses.

We conducted this performance audit in accordance with applicable standards contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America.

We greatly appreciate the courtesies and cooperation extended to our staff during the audit.

Respectfully submitted,

Crit Luallen

Auditor of Public Accounts

TABLE OF CONTENTS

PAG	\mathbf{E}
EXECUTIVE SUMMARY	l
FINDINGS SUMMARY	1
ADULT EDUCATION RESULTS AND RECOMMENDATIONS3	3
FINANCIAL REPORTING AND COMPLIANCE	3
PARTICIPANT ELIGIBILITY AND RECORD KEEPING4	1
PAYROLL AND STAFF REQUIREMENTS	7
PURCHASING/EXPENDITURE COMPLIANCE9)
PROFESSIONAL DEVELOPMENT REIMBURSEMENT COMPLIANCE1	10
INTERNAL CONTROLS RELATING TO GRANT	11
WES RESULTS AND RECOMMENDATIONS	12
FINANCIAL REPORTING AND COMPLIANCE - WES	12
PARTICIPANT ELIGIBILITY AND RECORD KEEPING - WES1	13
PAYROLL AND STAFF REQUIREMENTS - WES	15
PURCHASING/EXPENDITURE COMPLIANCE - WES	16
MISCELLANEOUS FINDINGS - WES1	17

EXECUTIVE SUMMARY

PURPOSE AND SCOPE

The Council on Postsecondary Education and Kentucky Adult Education (KYAE) selected the West Kentucky Educational Cooperative (local provider) for a limited scope performance audit of its administration of the Adult Education Grant for Graves County. The audit also included the Workplace Essential Skills (WES) Grant to provide training for General Tire, J.U. Kevil, and Remington Arms employees. An on-site review was conducted on April 17, 2006 to April 21, 2006 to address the following objectives:

- Reconcile student and faculty data electronically submitted to KYAE with the information retained by the local provider.
- Determine whether the local provider's professional development activities comply with applicable professional development policies and procedures.
- Determine whether the local provider's expenditures and costs comply with the terms of their grant agreement and reconcile to invoices submitted.
- Report internal control weaknesses identified during our audit that relate to the audit's objectives.

To accomplish these objectives, the performance audit team reviewed the Policy and Procedure Manual for Kentucky Adult Education, as well as the provider's grant proposal and final agreement with KYAE. During the on-site review, the audit team reviewed the provider's accounting records (trial balance/general ledger), interviewed program administrators regarding internal controls related to the above grants, and tested samples of participant files, personnel files, and expenditure documentation for compliance with applicable requirements. Below is the summary of findings:

FINDINGS SUMMARY

	Disallowed
FINDINGS FOR THE ADULT EDUCATION GRANTS	Costs
Four (4) participants' files could not be located.	N/A
Nine (9) participant files did not contain evidence to support that goals	
were met as reported to KYAE.	N/A
One (1) participant enrolled in Workbased Skills or ESL, Program Type	
9, did not have evidence on file documenting an association with an	
employment service or company.	N/A
The goals-related information in one (1) participant's file was not	
reported accurately to KYAE.	N/A
There appears to be a significant duplication of participants enrolled in	
Program Type 09 and Program Type 18.	N/A

Formal timesheets are not maintained by employees to support the hours	
worked and reported to KYAE.	N/A
Six (6) employees were not included on the electronic staff listing per	
AERIN for FY 2005.	N/A
One (1) of the expenditures tested for \$179.07 was for administrative	
travel costs not related to the Graves County program.	\$179.07
Supporting documentation could not be located for one (1) professional	
development expenditure of \$55.80.	\$55.80

	Disallowed
FINDINGS RELATED TO THE WES GRANT	Costs
Ten (10) participants did not have documentation on file to support their	
attendance at the training classes and their hours were not being tracked.	N/A
Four (4) participants whose attendance was documented received	
substantially fewer hours of training than specified in the Scope of Work.	N/A
One (1) participant was not coded to Program 18 in the information	
reported to KYAE.	N/A
Timesheets were not used to document/support payroll expenditures.	N/A
Lack of documentation to determine whether the training schedule	
proposed in the Scope of Work was actually implemented.	N/A

ADULT EDUCATION RESULTS AND RECOMMENDATIONS

FINANCIAL REPORTING AND COMPLIANCE

Scope and Methodology

The KAE-10 Expenditure Reports were compared to the line item budget approved in the final agreement modification. This comparison was used to determine whether the provider's reimbursements complied with the approved budget.

The KAE-10 Expenditure Reports were then compared to the internally generated financial records maintained by the local provider. This comparison was used to determine whether the local provider's accounting records support the amounts requested for reimbursement on the KAE-10 Expenditure Reports.

Findings

No exceptions noted.

PARTICIPANT ELIGIBILITY AND RECORD KEEPING

Scope and Methodology

A total of 60 participants were selected randomly from the electronic student data sent from KYAE and compared to the documentation maintained in the participant files. We examined the files for the following:

- Proper eligibility documentation.
- Proper assessment testing.
- Evidence to support the achievement of goals/objectives.
- Agreed the establishment and achievement of goals/objectives to the information reported to KYAE.
- Proper separation from the program when applicable.
- Other requirements were tested based upon the applicable program requirements.

The participants tested received services during the period of July 1, 2004 and June 30, 2005.

Findings

Proper file maintenance and accurate data entry is important to support and document the success of a provider in meeting eligibility requirements and goal achievement. CPE and KYAE require that providers administer the initial assessment at orientation, or within a short period thereafter, and shall use the lowest test score in a subject area to determine a learner's entry level and eligibility. Any achievement or completion of goals should be documented. Programs are to maintain assessment forms on file for three years.

The following exceptions were noted:

- Four (4) participants' files could not be located.
- Nine (9) participant files did not contain evidence to support that goals were met as reported to KYAE.
- One (1) participant enrolled in Workbased Skills or ESL, Program Type 9, did not have evidence on file documenting an association with an employment service or company.
- The goals-related information in one (1) participant's file was not reported accurately to KYAE.

In addition, there appears to be a significant duplication of participants enrolled in Program Type 09 and Program Type 18. Program Type 09 participants relate to the basic Adult Education Grant, while Program Type 18 participants' training is funded through

the Workplace Essential Skills Grant. Enrolling the participants in both programs may artificially increase the Provider's enrollment numbers tracked in the Adult Education Grant, even though the Provider is receiving funding to train these participants through another contract.

Recommendations

We recommend the provider create a checklist for participant files to facilitate a periodic review of the contents to ensure that the required documentation is being maintained for all participants. All initial assessments and any achievement of goals/objectives should be documented and maintained. The person entering participant data should require documentation for any data entry performed on a participant and any deficiencies should be reported to the Program Director.

We also recommend a review of enrollment procedures to ensure that duplicates between Program Type 18 and the other programs are justified.

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

- We were not aware that 4 participant files could not be located. We were able to provide all participant files that were requested of us.
- Our recollection is that only 4 folders had errors. That is what was told to us during the visit.
- We are considering a checklist.
- Yes, there should be a significant number of duplicate participants in both Program Type 09 and Program Type 18. The reason is because we provide workplace training to companies utilizing funds from both grants (Core Services and WES). We work with several companies within the county and they are eligible to receive a specific number of trainings per year. If the company requests additional training, then we write a WES grant for that company. If we receive a WES grant then we will provide training to that company using both Core Funding and WES Funding. The participants are the same because the company is the same. To make sure the trainings are kept separate we utilize a different enrollment form for the trainings provided with the Core grant and the trainings provided with the WES grant. The forms are color coded to ensure they do not get mixed together. There are even times when the instructor is different.
- The numbers associated with the Core grant and WES grant are kept separate and are not "artificially" increasing our enrollment numbers. We have worked very hard to develop the system to make sure the numbers are kept separate. And, the system was developed with strong guidance from the staff at Kentucky Adult Education (Robert

Curry was the staff person that suggested to us the color-coded system and stressed making sure enrollments were kept separate.)

• Had this finding been addressed during our close-out meeting with the auditor we would have been able to show the color-coded system we use and the amount of documentation that we have developed to verify how we keep the enrollments separate. The system we use has been in place for about 4 years.

PAYROLL AND STAFF REQUIREMENTS

Scope and Methodology

A sample of 15 payroll disbursements, representing 4% of the total payroll expenditures, was judgmentally selected for payroll testing. Personnel files were examined to verify that staff had received the required professional development training hours and had completed an Individual Professional Development Plan if applicable. Timesheets were examined for existence and approval. Personnel files were examined to verify evidence of the instructor's bachelor's degree. A determination was made as to whether the employee was included in the electronic staff listing per AERIN for fiscal year (FY) 2005.

Findings

CPE and KYAE require that all KYAE-funded employees maintain documentation of hours worked. During our testing, we noted that formal timesheets are not maintained by employees to support the hours worked and reported to KYAE.

CPE and KYAE rely on each provider to update its electronic staff listing to ensure complete and accurate information. Six (6) employees were not included on the electronic staff listing per AERIN for FY 2005.

Recommendations

All individuals being paid in part or whole by KYAE grant funds should have a timesheet or other form of documentation that includes the number of hours worked, the grant to which time was charged, and the signatures of both the employee and his/her supervisor.

We recommend that staff information be entered accurately and completely in KYAE's electronic information system (AERIN). The provider should ensure that the employee's status is listed as "active" in the information system. This should be done at the beginning of each year because during the close out period all staff are automatically coded as "inactive."

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

We are not aware of the "KYAE Electronic Information System" and we informed the auditor about this on several occasions. We were told we would get clarification as to what this refers to and we still have not received any clarification. We stated this during the final review meeting as well.

We do not plan on using timesheets, but are instituting an electronic "sign-in" process for our staff. When staff arrive at work they will be required to log-in on a computer. When they leave they will be required to log-out. The computer program will generate a print out of the hours each employee works.

PURCHASING/EXPENDITURE COMPLIANCE

Scope and Methodology

A sample of 15 expenditures, representing 76% of the total purchases, was selected judgmentally from the detailed general ledger. These expenditures were tested for authorization/approval, supporting documentation, proper recording, and that it was an actual expense during the grant period of July 1, 2004 and June 30, 2005.

Findings

CPE and KYAE reimburse providers for reasonable, allowable, and actual costs incurred as specified in the contract. One (1) of the expenditures tested for \$179.07 was for administrative travel costs not related to the Graves County program.

Recommendations

We recommend that administrative travel costs be budgeted and charged to the applicable program.

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

The recommendation, although sounds good in theory, is not possible based on the way our program is structured. Some of our programs are 120 miles from the WKEC main office and therefore the travel costs associated with trips to these counties are costly. The WKEC Adult Education Consortium Admin budget is comprised as one budget. Then, each of our 11 grants is responsible for covering these admin costs based on what their admin budget can support.

In addition, for the past 5 and ½ years the admin budget has been set-up in this manner and has been approved by Kentucky Adult Education.

PROFESSIONAL DEVELOPMENT REIMBURSEMENT COMPLIANCE

Scope and Methodology

Professional Development expenditures were tested for proper authorization, supporting documentation, and adherence to approved rates and reimbursement policies. A sample of six (6) expenditures, representing 21% of the total professional development expenditures, was selected judgmentally from the detailed general ledger.

Findings

CPE and KYAE require that source documentation support accounting records. Supporting documentation could not be located for one (1) professional development expenditure of \$55.80.

Recommendations

We recommend that all detailed receipts and expenditure information be maintained. These records are to be maintained for a period of not less than three years after the closing date of the contract.

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

We will work to improve.

INTERNAL CONTROLS RELATING TO GRANT

Scope and Methodology

West Kentucky Educational Cooperative's fiscal administrator was given an Internal Control Questionnaire regarding the controls in place for cash disbursements, bank reconciliations, revenue, expenditures, and payroll. The questionnaire was completed by the fiscal administrator and reviewed for any significant control deficiencies.

Findings

No significant control deficiencies noted.

WES RESULTS AND RECOMMENDATIONS

FINANCIAL REPORTING AND COMPLIANCE - WES

Scope and Methodology

The KAE-10 Expenditure Reports were compared to the line item budget approved in the final agreement modification. This comparison was used to determine whether the provider's reimbursements complied with the approved budget.

The KAE-10 Expenditure Reports were then compared to the internally generated financial records maintained by the local provider. This comparison was used to determine whether the local provider's accounting records support the amounts requested for reimbursement on the KAE-10 Expenditure Reports.

Findings

No exceptions noted.

PARTICIPANT ELIGIBILITY AND RECORD KEEPING - WES

Scope and Methodology

A total of 15 participants were selected randomly from the Student Enrollment Roster for fiscal year 2005 and compared to the documentation maintained in the participant files. We examined the files for the following:

- Documentation to support the participant's attendance.
- Total number of hours compared to the proposed hours per the Scope of Work.
- Procedure in place to track training hours.
- The participant was coded to Program 18 in the information reported to KYAE.

Findings

Proper file maintenance and accurate data entry are important to maintain records that are sufficient to identify the results of the service provided to each individual and for use in evaluating the effectiveness of the total program.

The following exceptions were noted:

- Ten (10) participants did not have documentation on file to support their attendance at the training classes and their hours were not being tracked.
- Four (4) participants whose attendance was documented received substantially fewer hours of training than specified in the Scope of Work.
- One (1) participant was not coded to Program 18 in the information reported to KYAE.

Recommendations

We recommend the provider create a system to document each participant's attendance per class meeting to ensure that each participant receives the proposed number of total training hours. This documentation should be used to perform data entry of hours for each participant and ensure that all participants are reported to KYAE accurately.

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

We have already developed, and implemented, a new system to document participant attendance. The documentation includes a class roster, date of workshop, topic of workshop, length of workshop, and instructor of workshop. This information is being kept electronically and will be updated after each workshop is completed.

In addition, I would like to add that everything we had done up to this point was done on our own. We had no guidance from Kentucky Adult Education in regards to the WES grants. In fact, Kentucky Adult Education staff members requested our staff to present proper documentation for the WES grants to Region 1 and 2 adult educators.

Yes, we realize we need to improve our documentation process as a result of the audit, but I want to make sure it is understood that there was no guidance/process/structure that was required to follow.

PAYROLL AND STAFF REQUIREMENTS - WES

Scope and Methodology

A sample of 15 payroll disbursements, representing 17% of the total payroll expenditures for all WES projects, was judgmentally selected for payroll testing. Personnel files were examined to determine that timesheets existed to support payroll costs, timesheet approval, the instructor was paid according to the hourly rate proposed in the Scope of Work, there was no duplication of hours charged to Adult Education Grants, and that instructors had evidence of a Bachelor's Degree.

Findings

Timesheets were not used to document/support payroll expenditures. Program charges for instructors and administrative personnel are made according to the terms of their contract.

Recommendations

All individuals charging time to this project should have a timesheet or other form of documentation that includes the number of hours worked, the grant to which time was charged, and the signatures of both the employee and his/her supervisor.

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

We do not plan on using timesheets, but are instituting an electronic "sign-in" process for our staff. When staff arrive at work they will be required to log-in on a computer. When they leave they will be required to log-out. The computer program will generate a print out of the hours each employee works.

PURCHASING/EXPENDITURE COMPLIANCE - WES

Scope and Methodology

A sample of 11 expenditures, representing 22% of the total WES purchases, was selected judgmentally from the detailed general ledger. These expenditures were tested for authorization/approval, supporting documentation, proper recording, and that it was an actual expense during the grant period of July 1, 2004 and June 30, 2005.

Findings

No exceptions noted.

MISCELLANEOUS FINDINGS - WES

There was insufficient documentation related to the training classes and trainee attendance for the Workplace Essential Skills Grants. Due to this lack of documentation, we were unable to determine whether the training schedule proposed in the Scope of Work was actually implemented.

Recommendations

We recommend the provider create a system to document the time and date for each training class, who attended, and the instructor. This documentation should be used to determine the effectiveness of the program and identify the results of the service provided to each individual.

Provider Response – [This is the response provided by management when their views and planned corrective actions were requested. The Provider was given a reasonable amount of time to adequately respond to this request.]

We have already developed, and implemented, a new system to document participant attendance. The documentation includes a class roster, date of workshop, topic of workshop, length of workshop, and instructor of workshop. This information is being kept electronically and will be updated after each workshop is completed.

In addition, I would like to add that everything we had done up to this point was done on our own. We had no guidance from Kentucky Adult Education in regards to the WES grants. In fact, Kentucky Adult Education staff members requested our staff to present proper documentation for the WES grants to Region 1 and 2 adult educators.

Yes, we realize we need to improve our documentation process as a result of the audit, but I want to make sure it is understood that there was no guidance/process/structure that was required to follow.